

effect

FOUNDATIONS IN EUROPE TOGETHER



Endowment investment Foundations in a time of crisis

vol. 2 issue 3 | winter 2008

Editor-in-Chief

Gerry Salole

Editor

Ben Carlin

Editorial consultant

Nyegosh Dube

Additional information provided by:

European Foundation Centre:

Ana Feder

Aude Chantal Harou

Sarah Impens

Triona Keaveney

Ana Mohedano Escobar

Wendy Richardson

Miia Rossi-Gray

Hanna Surmatz

Paul Bater, *Wellcome Trust*

Boudewijn de Blij & Rien van Gendt, *Fund 1818*

James Brooke Turner, *Nuffield Foundation*

Thorkil Kastberg Christensen, *Novo A/S*

Phillip Coates, *The Atlantic Philanthropies*

Piero Gastaldo, *Compagnia di San Paolo*

Heinz Otto Geidt, *Software AG-Stiftung*

Caroline Hartnell, *Alliance magazine*

Hedda Hoffmann-StAUDNER, *Bundesverband Deutscher Stiftungen*

Johann Christian Jacobs, *Jacobs Foundation*

Lidia Kuczmierowska

Mirjana Mirosavljevic, *Reconstruction Women's Fund*

Nick Moakes & Danny Truell, *Wellcome Trust*

Susanne Staerk, *Robert Bosch Foundation*

Stefan Stolte, *Stifterverband für die Deutsche Wissenschaft*

Luc Tayart de Borms, *King Baudouin Foundation*

Volker Then & Tobias Vahlpahl, *Centre for Social Investment*

Eva Thörnelöf, *Mistra Foundation*

Jackie Turpin, *Joseph Rowntree Charitable Trust*

Krasimira Velichkova, *Bulgarian Donors' Forum*

Contact Effect

Ben Carlin, Effect Editor

bcarlin@efc.be

Design

Lies Verheyen | www.mazout.nu

Printing

Edition & Imprimerie | www.edimp.be

Effect, published three times per year

© European Foundation Centre 2009

For permission to reproduce content from Effect, in hard copy or electronic format, contact Effect at effect@efc.be

Contents

VIEWPOINT

- 2 Responding to a black swan?

FOUNDATIONS' TOOLBOX

- 3 Keeping an ear to the ground
(Report from the Grantmakers East Forum)
- 4 Women's Funds build 'Learning Bridges'
(Capacity Building Case Study)
- 6 A hands-on approach to giving
(example of Venture Philanthropy)
- 8 Supporting young people to reach their goals
- 10 Making a difference to city life
- 12 Research: the road to greater effectiveness
- 14 Investing in healthcare: "for the benefit of all"

LEGAL AND FISCAL SCENE

- 16 European Foundation Statute – The next steps
- 17 European Court gives a positive signal for cross-border giving
- 18 German foundations resist legal barriers to cross-border activities
- 19 Will tax deductions for donations disappear in Bulgaria?
- 19 EFC opposes Bulgarian and German tax proposals
- 20 Reducing the burden of VAT: An ongoing effort





FEATURE: ENDOWMENT INVESTMENT

- 23 Comment: Foundations in a time of crisis
- 24 Trusting in equities: A model of madness?
- 25 Doing Good Twice: The benefits of responsible investing
- 26 Preserving capital in a volatile market
- 28 Where have all the experts gone?
- 29 Structuring the investment portfolio of a limited-life foundation
- 30 Pooling Resources for Higher Returns
- 32 Going for growth: what makes a successful investment strategy?
- 34 Mission Related Investing:
a responsible approach to asset management
- 36 The investment strategy of a commercial foundation

MAKING IT WORK TOGETHER

- 37 Working together to improve the lives of migrants in Europe (EPIM)
- 39 The European Consortium of Foundations on Human Rights and Disability



FURTHER ON ...

- 40 Announcing the EFC's 20th Annual General Assembly (AGA) and Conference
- 40 EFC Photo Competition 2009:
Submit your photos now!
- 41 Alliance magazine (December 2008)
- 42 Phil Anthropy (part 3)



FUNDAÇÃO
CALOUSTE
GULBENKIAN

18

Biblioteca de Arte

About Effect

Effect magazine provides up-to-date coverage and analysis of the role and impact of foundations in Europe and around the world. It features trends in the sector, looks at the political, legal and fiscal environments in which foundations work, and offers examples of how foundations carry out their work, individually and collaboratively. EFC publishes Effect three times a year, in the spring, summer and winter. The magazine is read by EFC members, associates and subscribers. If you're interested in writing an article for Effect, or would like to subscribe, please e-mail: effect@efc.be. For more information on the magazine and to download past issues, visit: www.efc.be/effect

About EFC

The European Foundation Centre is an international association of foundations and corporate funders dedicated to creating an enabling legal and fiscal environment for foundations, documenting the foundation landscape, strengthening the infrastructure of the sector, and promoting collaboration, both among foundations and between foundations and other actors, to advance the public good in Europe and beyond.

European Foundation Centre, AISBL
51, rue de la Concorde | 1050 Brussels, Belgium
t +32.2.512.8938 | f +32.2.512.3265 | efc@efc.be | www.efc.be